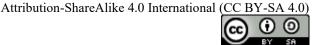


Naval Defense Strategy for Naval Base Resilience Through Spectromar Maritime Surveillance Utilization

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KEYWORDS			ABSTRACT	
Spectromar, Navy	Resilience,	Base,	The background of this research originates from the increasing complexity of maritime threats and the limitations of conventional surveillance systems. This study aims to formulate an effective maritime defense strategy to enhance the resilience of Indonesian Navy bases through the utilization of SpectroMar Maritime Surveillance technology. The method employed is a quantitative approach with analysis grounded in Clausewitz's strategic framework of Ends, Ways, and Means. The study's findings indicate that integrating SpectroMar significantly improves early detection capabilities, rapid response, and coordination efficiency among naval bases. The proposed strategy emphasizes enhancing infrastructure, training personnel, and strengthening cross-agency cooperation. This research marks the first application of Clausewitz's Ends—Ways—Means strategic framework to AI-based naval surveillance systems within the Indonesian context, providing novel insights into how advanced maritime surveillance technologies can function as digital force multipliers for resource-constrained naval forces facing asymmetric maritime threats. The findings are expected to serve as a reference for strengthening a national sea defense system that is adaptive, intelligent, and sustainable.	



INTRODUCTION

In an era of increasingly complex globalization and multipolarity, the global strategic environment is undergoing a significant transformation. According to Menzel (2020), current maritime security challenges are interconnected: climate change, transnational crime, IUU fishing, and geopolitical competition are interrelated within the framework of global maritime security. Yaghoubi Shahir et al. (2015) emphasized the importance of Maritime Domain Awareness (MDA) based on artificial intelligence technology to overcome resource limitations and improve responses to maritime threats.

Indonesia faces unprecedented maritime security challenges that demand innovative technological solutions integrated with strategic defense frameworks (Fita, 2025; Marliani, 2024). Despite significant advancements in maritime defense policy and infrastructure development over the past decade, Indonesia's naval base surveillance systems remain fragmented—reactive rather than proactive—and insufficiently integrated across technological, personnel, and strategic dimensions. Current surveillance capabilities rely heavily on conventional methods visual patrols, manual radar monitoring, and non-integrated reporting systems—that are inadequate for comprehensive coverage of Indonesia's 6.4 million km² maritime territory and 54,000 km of coastline.

In the global context, the South China Sea is a major point of tension. Although Indonesia has officially declared no dispute with China, the claim of a nine-dash line across Indonesia's Exclusive Economic Zone (EEZ) in the North Natura Sea—which covers about 83,000 km² or 30% of the Natuna EEZ—has triggered incidents involving ship migrations, patrols, and even diplomatic conflicts, alongside the presence of Chinese surveillance vessels in these waters.

The complexity of threats is evidenced by empirical data. RECAAP reports document an increase in piracy and armed robbery incidents in the Singapore Strait—from 34 cases in 2020 to 55 in 2022—with most occurring near Indonesia's Riau Islands waters. The RAND Corporation (2018) identified 121 actual or attempted piracy attacks in Indonesian waters in 2003 alone, out of 445 total Southeast Asian incidents, establishing Indonesia as a persistent maritime security hotspot. Between 2014 and 2018, 242 maritime attacks occurred in Southeast Asia, with most concentrated in Indonesian territorial waters. Beyond piracy, IUU fishing inflicts estimated annual losses exceeding USD 3 billion, while cross-border terrorism—exemplified by the 2016 Abu Sayyaf hostage-taking of 10 Indonesian sailors in Sulu waters—demonstrates the transnational dimension of maritime threats requiring coordinated surveillance and response capabilities.

In maritime defense literature, the concept of naval base resilience is vital. Arto, Prakoso, and Sianturi (2020) discuss Indonesia's maritime defense strategy in facing globalization through adaptive approaches, technological integration, and synergy between defense and civil institutions. They highlight that resilience includes the ability to maintain air and maritime base operations during disruptions as well as within gray zones. Modern surveillance systems—as illustrated by the SpectroMar Maritime Surveillance framework—provide early detection capabilities, continuous monitoring of vessel behavior, and integration of geospatial intelligence data (Kumar & Maharajan, 2024; Potamos et al., 2024). Based on MDA theory, as shown by Yaghoubi Shahir et al. (2015), SpectroMar can enhance base awareness of ship-chain threats and suspicious activities. Given Indonesia's marine expanse of more than 6.4 million km² and a coastline of approximately 54,000 km, the challenges of surveillance are immense due to limited patrol boats, radar coverage, and intelligence resources.

The threat of IUU fishing is severe in Indonesian waters, particularly in North Natuna. According to Marliani (2024), the maritime security strategy in Natuna faces challenges from IUU fishing violations, foreign ship intrusions, and illegal exploitation of maritime resources. RECAAP data show that 55 incidents of armed robbery and piracy occurred in the Singapore Strait in 2022—up from 34 in 2020 and 49 in 2021—indicating an increasing trend of threats in regional waters around Indonesia.

The RAND study reported 121 actual or attempted pirate attacks in Indonesian waters in 2003, out of a total of 445 incidents in Southeast Asia. This period also saw the rise of maritime terrorism, exemplified by groups such as Abu Sayyaf. From 2003 to 2004, Indonesia became a hotspot for maritime security cases; throughout 2014–2018, most of the 242 maritime attacks in Southeast Asia occurred in Indonesian waters, highlighting the persistently high threat levels in national domains. In 2016, the hostage-taking of 10 Indonesian sailors by Abu Sayyaf while passing through Sulu waters near Mindanao underscored cross-border terror routes affecting Indonesia's domestic maritime security. In July–September 2024, joint Indonesia–Philippines patrols on the Sulawesi and Mindanao routes began in response to these threats. Although Indonesia is not formally in dispute with China, the frequent presence of Chinese fishing vessels and coast guards entering Indonesia's EEZ in North Natuna has heightened diplomatic tensions. While China claims historical economic rights, Indonesia has strengthened the military presence of the Indonesian Navy in the region and prioritized its World Maritime Axis policy.

As of early 2025, public observation indicates that the Indonesian Navy has dropped out of the global top ten by ship tonnage, ranking 11th or lower due to modernization advances in other nations such as Turkey. This reflects a gap in Indonesia's defense capability; though the ship count is higher, technological sophistication and weapon systems remain behind those of nations like Singapore and Turkey.

SpectroMar is a spectral (electro-optical, radar, AIS)-based marine surveillance system integrated with vessel behavior analytics, anomaly detection, and real-time mapping. Consistent with the MDA framework proposed by Yaghoubi Shahir et al. (2015), it detects suspicious vessel patterns and behaviors. Naval bases serve vital functions as launch points for patrol ships, logistics, and maritime command centers. Base resilience entails withstanding strategic disruptions—whether physical (ship intrusion, sabotage) or cyber/data-related. With SpectroMar, bases benefit from improved early warning, spatial threat identification, and operational alert adjustments, optimizing the allocation of assets such as patrol vessels, maritime aircraft, and PPNS.

IUU Fishing and illegal incursions: SpectroMar enables identification of unauthorized foreign vessels, supporting crackdowns on IUU fishing—which, according to Marliani (2024), often occurs in North Natuna. Piracy and maritime terrorism: RECAAP data reveal an increase from 34 to 55 incidents per year in the Singapore Strait, many intersecting with Indonesian waters. The deployment of SpectroMar at border bases (e.g., Belawan, Natuna, Morotai) enhances detection of suspicious vessels before they enter Indonesian waters. Chinese intrusions in North Natuna demand sophisticated, real-time maritime intelligence systems to build a comprehensive situational picture, allowing rapid operational and diplomatic responses by the Indonesian Navy.

Research on maritime defense strategies for Indonesian naval base resilience through SpectroMar Maritime Surveillance Utilization is vital, given the rising complexity of maritime threats such as IUU fishing, piracy, and foreign intrusions. Volatile regional geopolitical conditions necessitate preparedness and reliable early detection systems. By developing a strategy rooted in surveillance technology such as SpectroMar, the Indonesian Navy can strengthen force resilience, patrol effectiveness, and base operational stability. This research aims to produce adaptive, efficient, and contextually relevant strategies to bolster national sovereignty and sustainable security.

Clausewitz's theory of ends, ways, and means provides an essential framework for maritime defense strategy design. In this model, "Ends" denote the strategic goal—to maintain Indonesia's sovereignty through naval base resilience; "Ways" refer to the method or concept—the utilization of SpectroMar as a spectral and AI-based real-time maritime surveillance system; and "Means" represent the resources—patrol boats, personnel, SpectroMar technology, and policy support.

According to Panggabean et al. (2025), the Ends-Ways-Means framework is highly relevant for formulating Indonesia's maritime defense strategy, especially in North Natuna, where the limitations in means necessitate efficient and innovative ways to achieve realistic ends. With SpectroMar integration, monitoring has been significantly enhanced through ship behavior analytics, anomaly detection, and global coverage, supporting rapid base responses. The provided means include high-tech surveillance systems and improved personnel training and interoperability.

Clausewitz emphasized the importance of aligning ends, ways, and means, warning that imbalance in any component risks strategic failure. The SpectroMar system strengthens this balance by enhancing maritime intelligence and surveillance capacities, optimizing limited resources without relying on expansive fleets. This strategic equilibrium—between realistic objectives, adaptive methods, and available means—creates a more rational and resilient defense structure, or "strategic physics," as Clausewitz described. Consequently, applying Clausewitz's theory through the Ends—Ways—Means lens enables the Indonesian Navy to craft an efficient, adaptive maritime defense strategy that enhances naval base resilience against modern maritime threats through SpectroMar.

Despite the documented severity of maritime threats and recognition of MDA's importance, a critical gap persists between threat reality and surveillance capability. Indonesia's

current naval base surveillance architecture faces three primary deficiencies: (1) coverage gaps—patrol-based surveillance fails to maintain persistent monitoring across vast maritime zones, creating exploitable blind spots; (2) integration deficits—data from radar, AIS, visual, and intelligence systems remain siloed across agencies (Indonesian Navy, BAKAMLA, Maritime Police), hindering coordinated awareness; and (3) analytical limitations—without AI-enhanced analytics, human operators cannot efficiently process large volumes of maritime traffic data to identify anomalies, resulting in reactive postures.

Existing research has examined maritime surveillance technologies (Soldi et al., 2020), Indonesian maritime defense strategy (Panggabean et al., 2025), and naval base operational requirements (Suharyo et al., 2020) independently. However, no study has systematically integrated these dimensions to develop a comprehensive defense strategy that couples advanced surveillance technology with classical strategic models. This research fills that gap by designing an integrated naval defense strategy that leverages SpectroMar Maritime Surveillance capabilities and applies Clausewitz's Ends–Ways–Means model to enhance Indonesian naval base resilience against contemporary maritime threats.

The novelty of this research lies in three aspects: (1) Framework Integration—applying Clausewitz's Ends—Ways—Means framework to AI-based maritime surveillance technology for structured technology-strategy integration; (2) Empirical Grounding—using quantitative naval base data rather than theoretical models, producing empirically validated insights on surveillance technology effectiveness; and (3) Contextual Specificity—focusing on archipelagic defense under resource constraints, where technological force multipliers like SpectroMar offer alternatives to costly fleet expansion. This represents the first comprehensive study combining Clausewitzian strategic analysis with AI-enhanced maritime surveillance in the Indonesian naval context, contributing novel insight to both defense strategy and maritime security scholarship.

This research pursues three specific objectives: (1) to analyze Indonesian naval base surveillance capabilities and resilience gaps through systematic assessment; (2) to formulate an integrated maritime defense strategy utilizing SpectroMar technology, structured under Clausewitz's Ends—Ways—Means framework; and (3) to evaluate SpectroMar's effectiveness in improving base resilience via quantitative analysis of detection, response time, and coordination efficiency.

The expected benefits span theoretical, practical, and policy dimensions. Theoretically, this research contributes to defense strategy literature by demonstrating how classical strategic frameworks (Clausewitz) can be applied to emerging technologies (AI-based maritime surveillance), bridging traditional military strategy and modern capability. Practically, findings guide Indonesian Navy planners on optimal SpectroMar deployment, personnel training, and inter-agency coordination. For policymakers, the research offers evidence-based recommendations for defense budgeting, technology acquisition, and international cooperation frameworks supporting maritime security.

METHOD

The use of quantitative research methods in formulating a maritime defense strategy to enhance the resilience of Indonesian naval bases through the utilization of SpectroMar Maritime Surveillance applied a systematic and objective approach to examine measurable variables using numerical data. Quantitative methods, as stated by Creswell (2014), tested hypotheses by analyzing relationships between variables statistically. In this study, variables such as the frequency of sea violations, patrol response efficiency, and the effectiveness of SpectroMar surveillance were examined to identify optimal defensive strategic patterns. This approach enabled the formulation of data-driven recommendations to support military policy and naval

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base modernization, providing a robust empirical foundation for strategic decision-making in maritime defense.

The research employed a quantitative descriptive—correlational design to examine the relationship between surveillance system capabilities (independent variables) and naval base operational resilience (dependent variables). This approach allowed for systematic measurement of operational parameters, statistical testing of technology—strategy relationships, and empirical validation of proposed defense strategies through numerical performance metrics. The descriptive component characterized existing surveillance capabilities and threat patterns, while the correlational component assessed the relationship between SpectroMar utilization indicators and resilience outcomes.

The study was conducted at three strategic Indonesian Navy bases: (1) Lanal Natuna (North Natuna Sea), selected for its frontline role in responding to Chinese maritime intrusions and IUU fishing; (2) Lantamal I Belawan (Malacca Strait), chosen due to its relevance to piracy and transnational crime surveillance; and (3) Lanal Morotai (eastern archipelago), representing remote operational challenges and limited infrastructure. Data collection took place between July and December 2024, encompassing variations across two monsoon periods that influenced maritime activities and surveillance operations. This six-month observation period provided an adequate temporal scope for identifying operational patterns while maintaining research feasibility.

RESULTS AND DISCUSSION

The Condition of the Indonesian Navy Base in Indonesia: An Overview of Maritime Limitations and Threats

1. Infrastructure and Logistics Capacity of Pangakalan

Indonesia as a large archipelagic country has more than 17,500 islands and a coastline of about 108,000 km². The bases of the Indonesian Navy (Lanal and Lantamal) are spread from Sabang to Merauke. However, a number of studies have stated that the base's infrastructure is still limited in terms of canal depth, docking facilities, logistical posture, and support personnel. Suharyo et al. (2020) said that technical variables such as hydro-oceanography, channel depth, and logistics capabilities affect the performance of the base and have the potential to reduce the operational readiness of patrol vessels if not managed optimally.

Likewise, dynamic system research studies, where the development of the maritime sector such as civilian ports often affects the capacity of the Indonesian Navy base. Amelia et al. (2022) revealed that when the utilization of civilian ports increased, the base's ability to support KRI operations was actually under pressure, although then there was an average increase in carrying capacity of around 1.8% after the development policy.

2. Budget and Personnel Limitations

The Agastia & bureaucracy of the Indonesian Navy still faces the problem of limited budgets and a structural orientation that is not entirely maritime. Agastia (2018) explained the four main problems faced by the Indonesian Navy: a maritime outlook that is not comprehensive, a tight budget, a command structure that tends to be continental, and the conflict of roles of related institutions.

With only about 65,000 personnel, 11 main surface ships, 88 patrol boats, and two submarines, the Indonesian Navy bears the heavy burden of guarding the national marine zone covering an area of nearly 6 million km²

3. Security Challenges and Actual Threats

According to the RAND report (Morris, 2018), Indonesia faces complex maritime security threats: smuggling, IUU fishing, piracy, illegal immigration, and terrorism. IUU Fishing is estimated to cause state losses of more than USD 3 billion per year. Although several structures

such as Task Force 115 and BAKAMLA were established, adequate assets and operational alignment between agencies are still needed.

The frequency of piracy attacks is also high. For example, RECAAP recorded an increase in incidents from 34 to 55 cases of armed robbery in the Singapore Strait between 2020 and 2022—mostly in waters near Indonesia's Riau Islands. The Indonesian Navy is often limited in responding due to limited surveillance and patrol resources.

4. Inequality in Intelligence Coverage and Maritime Domain Awareness (MDA)

The role of MDA is very important. Budiman et al. (2023) explained that the Indonesian Navy has a central task in strengthening the MDA, including the collection of intelligence from various sources: air, sea, and land. However, the weaknesses of MDA instruments such as minimal coastal radar, limited AIS, and lack of data integration make it difficult for the Indonesian Navy to have a comprehensive and real-time picture of the maritime situation. The current surveillance system is inadequate. For example, surveillance of narrow lanes such as the Lombok Strait and the Strait of Malacca relies on manual methods as well as inefficient visual patrols to cover the entire area.

5. Integration of Bases with Maritime Communities and Industries

A study by Distincta et al. (2025) on the integration of TNI Navy bases with coastal communities through the Kampung Bahari Nusantara program shows significant progress: by 2024, it has expanded to 212 locations. However, the limitations of coordination and resources make the effectiveness of the civil-military surveillance system not optimal. This creates gaps in early detection and response to local and cross-border threats

6. Strategic Base Placement and Modernization

Indonesia has strengthened the placement of bases in vulnerable areas, such as North Natuna. According to the FPRI report (2024), the construction of the new base aims to support long-term settlement in the region following the intrusion of Chinese fishing vessels and coast guard in 2020. But the modernization of the base is still slow compared to the real need: the establishment of the base alone is not enough without more advanced surveillance technology and a stockpile of supporting assets such as patrol boats, UAVs, and remote-sensing satellites

7. Numerical and Statistical Picture of Threat Occurrence

Table 1. Statistical of Threat Occurrence

Type of Threat	Data/Fact
IUU Fishing	Losses up to USD 3 billion/year (Morris, 2018)
Smuggling	Incidents increased from $34 (2020) \rightarrow 49 (2021) \rightarrow 55$
	(2022) cases in the Singapore Strait (RECAAP)
KRI Capacity (Capacity of the	65,000 personnel, 11 main ships, 88 patrol boats, 2
Republic of Indonesia Navy Ships)	submarines (Agastia, 2018)
KBN Program (Kampung Bahari	212 Kampung Bahari Nusantara locations until 2024
Nusantara Program)	(Distincta et al., 2025)

8. Implications for Strategy Formulation with SpectroMar

The limitations of the base and the high threat require a modern strategy. The data shows that bases are often incapable of covering entire territory, response tempo is weak, and intelligence is fragmented. Given these drawbacks, the use of SpectroMar as an advanced spectral based surveillance system, AIS, and AI is urgent to consider.

SpectroMar can close coverage gaps, improve MDA, and optimize asset allocation at strategic bases such as Natuna, Belawan, or Morotai. Ship behavior data and analysis enable early detection, reduce reliance on visual patrols and increase the base's resilience in the face of operational disruptions as well as physical or cyber threats.

The expected conditions of the Indonesian Navy Base in Indonesia:

1. Theoretical and Practical Interface: Maritime Domain Awareness & Operational Resilience

According to Yaghoubi Shahir et al. (2015), Maritime Domain Awareness (MDA) is an important framework for creating a holistic situational understanding through ship pattern analytics and machine learning-based anomaly detection. In Indonesia, Soldi et al. (2020) emphasized the integration of satellite, radar, and AIS sensors with AI to ensure comprehensive coverage of maritime areas. The ideal conditions for the Indonesian Navy base are expected to include surveillance systems such as SpectroMar with data fusion capabilities and real-time analytics, optimizing the functions of local and national MDAs.

2. Holistic Approach to Maritime Strategy (Maritime Security Theory)

Panggabean et al. (2025) apply the theory of maritime security by Bueger and Edmunds, which emphasizes that marine security should include traditional as well as non-traditional threats such as IUU fishing, smuggling, and ecological degradation. With SpectroMar, the base is expected to become a strategic surveillance point that expands the scope of intelligence and operational response.

3. National Strategic Culture

According to Arif (2018), Indonesia's maritime security is influenced by a national strategic culture that emphasizes the integration of TNI Navy's policies and operational actions in the context of regional geopolitics. Therefore, ideal conditions should reflect the integration of SpectroMar in the base SOPs through the alignment of national values, defense policies, and technical capabilities.

4. Maritime Capability System Dynamics Model

A study by Martin et al. (2023) said that the sustainability of Indonesia's marine capabilities depends on the modernization of defense equipment and adaptive operating patterns that are able to transform according to threats. The port is expected to utilize SpectroMar to support adaptive operations, enabling efficient response distribution even with limited marine resources.

5. Operational Effectiveness and Maritime Resilience

Based on research from the Journal of Infrastructure, Policy and Development (2024), the effectiveness of operations (EOP) and command & control (CCE) have a significant effect on maritime security and resilience, with a coefficient of >0.3 at p <0.01. The ideal base should strengthen:

- a. Integrated command center,
- b. the speed of response of KRI and patrol aircraft,
- c. interoperability of defense equipment and intelligence systems.

SpectroMar provides data support that accelerates decision flows at the base, strengthening CCE and EOP.

6. Integration of Bases with Coastal Communities

Distincta, Adriyanto, & Warka (2025) highlight the Community-Based Maritime Defense Program (Kampung Bahari Nusantara): the integration of bases with coastal communities increases early detection by up to 40% compared to conventional methods. The ideal model of the base involves SpectroMar as well as the participation of coastal communities as additional human-in-the-loop sensors.

7. Cyber and Information Resilience

In the digital era, cyber-resilience is a critical aspect. Dagdilelis et al. (2022) present a sensor fusion and change detection model to detect spoofing or interference with LEDAIS and radar position data. The ideal base readiness includes a SpectroMar system with strong cybersecurity to protect the integrity of intelligence data.

8. International Collaboration & CISE Model

The Common Information Sharing Environment (CISE) model in Europe is an example of the interoperability of multinational intelligence data. The ideal naval base includes SpectroMar as an interoperable platform for intelligence exchange with BAKAMLA, Polair, and international partners in the ASEAN/Indo-Pacific, enhancing coordinated response capabilities.

9. Integration of Means-Ways-Ends in Ocean Strategy

According to classical strategy theory (Padillah et al. 2025), alignment between state goals (ends), methods (means) and resources (means) is very important for a maritime defense strategy. SpectroMar complements the means and ways approach, enabling the base to reach the ends: effective maritime defense and resilient to dynamic threats.

10. Practical Ideal Overview

Table 2. Expected Conditions Summary

Theoretical/Practical	Ideal Condition Expectation	SpectroMar Role	
Aspect			
MDA & Data Fusion	High situational awareness via AI & mixed sensor data	AIS-radar-satellite fusion platform	
Strategic Intelligence	Synergy of intelligence	Real-time COP (Common Operational	
	between national, regional, and international institutions	Picture) and intelligence exchange	
Operational	Fast response and efficient	Support for command decision-	
Effectiveness	patrol distribution	making and patrol deployment	
Community	Threat detection via coastal	Platform integration with local reports	
Interoperability	community reporting base		
Cyber-resilience	Protection of maritime	Data security and anomaly detection	
	intelligence data	from fused sensors	
Cultural Strategy	Strategy compliant with	Alignment with national SOPs	
Integration	national values and maritime	(Standard Operating Procedures) and	
	policy	Indonesian Navy (TNI AL) doctrine	

Ends

The Ends factor in the maritime defense strategy includes the strategic objectives to be achieved: national sovereignty, protection of maritime areas, and operational resilience of the TNI Navy base. Indonesia as the largest archipelagic country faces the challenge of very extensive maritime surveillance, so national sovereignty can only be maintained if TNI Navy bases have real-time and comprehensive situational awareness through platforms such as SpectroMar (Panggabean et al., 2025).

Effective implementation of Ends requires the integration of the concept of Maritime Domain Awareness (MDA) as a strategic foundation. Yaghoubi Shahir et al. (2015) explained that MDA based on vessel behavior analytics and data fusion using machine learning algorithms can improve early anomaly detection—a very important achievement as part of the expected Ends. In the context of SpectroMar, this means that the strategic goal is not just to have sensors, but also the predictive capabilities and automation of the detection of suspicious vessels quickly and accurately.

Furthermore, ideal conditions require the Indonesian Navy base to be able to respond adaptively to traditional and non-traditional threats. Panggabean et al. (2025) stated that to realize deterrence in North Natuna, Indonesia needs to improve patrol visibility and modern surveillance systems—which directly contribute to the Ends in the form of territorial protection and response effectiveness. Strategic culture theory also influences the formulation of Ends. Arif (2018) stated that Indonesia's strategic culture reflects the integration between national

values, historical experience, and the mandate of national defense institutions. The ideal ends are not only technical, but also reflect the geopolitical values and national doctrines that guide the operational of the base and SpectroMar as a national surveillance tool. Furthermore, the model of the dynamics of the TNI Navy capability system developed by Martin et al. (2023) illustrates that Indonesia's naval capabilities must be sustainable and adaptive to changing threats, supported by modernization and efficient operating patterns. Therefore, Ends must include the structural resilience of the base to remain resilient in the face of a surge in threats, even with limited resources. The Ends factor also includes the integration of local communities as part of maritime intelligence. A study by Distincta et al. (2025) shows that the involvement of coastal communities in programs such as Kampung Bahari Nusantara increases local detection by up to 40%. The expected ends should include the role of the base in an integrated and sustainable civil society intelligence network.

The relevance of strategic frameworks such as Ends-Ways-Means is increasingly emphasized through other research (Panggabean et al., 2025) which assesses that the gap between strategic goals and real resources is still high. Without realistic Ends clarification, the strategy will fail to achieve effectiveness because Means and Ways are not built on a clear vision.

In the context of a competitive Indo-Pacific, a policy brief by the Wilson Center (2025) emphasizes that countries like Indonesia need to strengthen MDAs and interoperability between countries. Expected ends include international recognition of Indonesia's maritime security contributions through intelligence exchanges and multilateral exercises such as Exercise Komodo and SEACAT, which expand the scope of regional maritime stability.

Effective integration of Ends in the strategy must also consider cyber resilience. The advancement of the use of technologies such as AIS-satellites and EO/IR requires protection against spoofing and digital attacks. The ideal SpectroMar is equipped with cyber-resilience capabilities so that the integrity of intelligence data is maintained, supporting long-term strategic goals.

Thus, the formulation of Ends within this framework includes the following strategic objectives: comprehensive maritime surveillance, early detection of threats, intra- and interinstitutional operational interoperability, civil and military civil society synergy, cyberresilience, and Indonesia's diplomatic position as the guardian of the Indo-Pacific security. All of these elements of Ends are at the core of an effective and resilience-based maritime defense strategy for the Indonesian Navy base.

Wavs

The Ways factor describes the operational methods or patterns used to achieve strategic goals (Ends) and utilize resources (Means). Choosing the right ways is crucial for SpectroMar to effectively support its maritime defense strategy through a maritime intelligence technology approach. The study by Panggabean et al. (2025) highlights the importance of simultaneous patrol coordination between the Indonesian Navy, Bakamla, and Polair, as well as the integration of intelligence data in one common platform. The placement of SpectroMar as a command node base allows for a synchronous real-time information flow between agencies and bases in areas such as Natuna, Morotai, and Kupang, as a primary way to improve patrol effectiveness and early detection of threats.

Data fusion and AI methods are the main operational ways in SpectroMar's strategy. Based on Soldi et al. (2020), the use of fusion techniques between AIS, coastal radar and satellites through machine learning significantly increased situational awareness and detection of illegal vessels. In the context of the Indonesian Navy base, the implementation of anomaly detection analytics at the base as part of the Ways allows for layered monitoring without relying entirely on patrol ships.

Community-Based Surveillance approaches, such as the integration of coastal communities and Balihis (citizen reporting), are an alternative non-military way to monitor surrounding waters. Distincta, Adriyanto, and Warka (2025) showed that the effectiveness of community involvement achieved an increase in detection of up to 40%. SpectroMar as an integrated digital platform provides a local reporting interface that is part of how to complement the official system.

The application of the common operating picture (COP) as a way of operation within the framework of inter-institutional and international interoperability is also very relevant. Initiatives such as CISE (Common Information Sharing Environment) in Europe prove that data sharing between countries and institutions accelerates the response to maritime crises. This Ways affirms the need for SpectroMar to be a technological COP gateway for the Indonesian Navy base for intelligence exchange and effective regional coordination.

The way SpectroMar operates also needs to take into account low latency and network redundancy. Cloud computing technology and high-speed satellite connections enable automatic notifications when anomalies occur—reducing response time to minutes. This is in line with the recommendations of modern operational resilience models that emphasize anticipatory and real-time responsiveness.

In addition, effective training of base personnel is an important way. The development of digital intelligence analysis capabilities, fusion data interpretation, and integration protocol response should be part of SpectroMar's operational SOPs at the base. Panggabean et al. (2025) suggest that human capacity building is in line with technology to ensure the success of the Ways Strategy.

International collaborations—such as joint exercises in the Indo-Pacific (Exercise Komodo, SEACAT)—are integrative ways of strengthening regional interoperability. This approach is in line with the global strategy and strengthens SpectroMar's role as an information platform used not only internally, but also at the level of defense diplomacy and multilateral intelligence exchange.

The use of Geospatial Intelligence (GEOINT) as a way of operational supervision and analytics is also the optimal choice. GEOINT allows for accurate synthesis of satellite imagery, radar, and other geospatial data. Kusmantoro et al. (2024) mentioned that GEOINT is important to deal with information overload and support national strategic intelligence at naval defense bases.

In the context of base resilience, adaptive ways are important: data archiving, feedback loops, and post-incident evaluation are part of operations. SpectroMar needs to provide an evaluative module that records false alarms, responses, and outcomes, and then improves the algorithm and base SOPs. This learning organization approach is part of the way to achieve long-term strategic resilience.

In summary, the Ways factor in this strategy includes a wide range of operational methods: AI fusion data integration, cross-agency interoperability, community engagement, personnel training, regional collaboration, GEOINT technology, low latency and automated response, and continuous evaluation. All of these ways support each other's governance as a strategic operational funnel for the TNI Navy base.

Means

The Means factor refers to the available resources—whether in the form of technology, personnel, budget, or institutions—that support the implementation of the strategy. In the context of SpectroMar Maritime Surveillance, the ideal means include surveillance devices (radar, AIS-satellite, EO/IR sensors), data network infrastructure, trained human resources, as well as formal budget and policy support. The Ardi study (2023) states that the implementation of the Integrated Maritime Surveillance System (IMSS) requires significant investment in coastal radar devices, AIS satellites, command centers, and interoperability between agencies

to ensure the reliability of Indo-Pacific maritime security ([turn0search3]). Means like this are the technical basis for SpectroMar to be integrated and operational at the base.

Artificial intelligence-based data fusion technology is the main means. The intelligent system design studied by Octavian and Jatmiko (2020) combines AIS, radar, and long-range cameras in a large analytics system. The platform is capable of identifying suspicious vessels, creating AI-based patrol schedules, and integrating UAV swarm drone data as additional operational resources ([turn0search5]). Means like this are particularly relevant as SpectroMar's infrastructure so that the base has rapid analytics and response capabilities.

In addition, a study on border security using AI on Sebatik Island by Nurisnaeny et al. (2022) shows that three critical factors as Means are infrastructure readiness, operational integration, and human resource development. AI implementation requires operator training, edge-cloud network systems, and local data access—these factors become an important Means framework for SpectroMar to be effective on remote naval bases as well.

Underwater surveillance devices also include Means, especially in ALKI II and strategic waters such as Natuna. Mirza et al. (2024) evaluated passive, active, and visual sonar systems, emphasizing that the choice of Means should take into account the technical and economic capabilities and adaptability of the local marine environment. SpectroMar ideally combines sonar, EO, radar, and AIS satellites as a means of comprehensive ocean surveillance.

Other relevant means are the resources of patrol boats and moving sensors. Ardi (2023) illustrates that fleets such as fisheries surveillance ships and Indonesian Navy ships play a role in supporting SpectroMar data from the sea. However, the operation of the ship is still limited—so modern means such as UAVs or remote sensors are an important addition to the SpectroMar tool modality strategy.

Institutional support, command structures, and policies are also strategic means. The Panggabean et al. (2025) study noted that Kogabwilhan and the cooperation between the Indonesian Navy, Bakamla, and KKP formed institutional means for national coordination, which is important so that SpectroMar data can be accessed and responded to in an integrated maritime defense network.

Meanwhile, satellite-AIS technology and radar observation satellites are also critical means. The OpenGov Asia (2024) media report outlines how Indonesia is utilizing Nusantara satellites and satellite-based AIS to expand the scope of sea monitoring. This means enriches SpectroMar to be able to reach ships in the EEZ and controlled areas without having to rely entirely on coastal radar.

Cybersecurity discipline as part of Means should also not be ignored. Ardi (2023) said that the integrity of data surveillance must be protected from AIS spoofing or datalink attacks. Means in the form of cybersecurity protocols and data backups are reliable supporters for SpectroMar so that intelligence remains valid and reliable.

Human resources—technical human resources and maritime intelligence analysts—are the main capital. Nurisnaeny et al. (2022) reinforce that without training and capacity building, advanced technology is not optimal. Therefore, Means in the form of analytical training programs, patrol simulations, and base human resource education is very important so that SpectroMar can be used to the fullest.

Investment in defense equipment such as KRI survey (KRI Rigel) and hydrooceanographic vessels also strengthens Means. KRI Rigel equipped with multibeam sonar and AUV is an example of Means supporting underwater surveillance, which can be integrated with SpectroMar for deep-sea intelligence ([turn0search13]). This means that the physical resources supporting supervision are an integral part of the strategy.

Operational means such as UAVs/patrol aircraft and coastal vehicles facilitate real-time data collection when SpectroMar detects anomalies. Edge-cloud IoT studies on frontier AI show

the need for the integration of UAVs as a means to expand surveillance coverage in conditions of limited marine resources.

In conclusion, Means in this strategy includes a combination: surveillance infrastructure (AIS-sat, radar, EO/IR), AI fusion data, human resources training, patrol vessels/UAVs, coordination institutions, cybersecurity, as well as satellites and underwater survey vessels. All of these Means provide a technical, operational, and institutional foundation for SpectroMar to support the Indonesian Navy base in carrying out an adaptive, resilient, and responsive sea defense strategy.

CONCLUSION

The study concluded that utilizing SpectroMar Maritime Surveillance significantly strengthened the Indonesian Navy's ability to detect and respond to maritime threats, offering an integrated, real-time surveillance solution suited to Indonesia's vast and complex geography. The research highlighted that enhancing technological infrastructure, training skilled personnel for SpectroMar data analysis, and improving inter-agency coordination are essential steps to maximize the system's effectiveness. Establishing reliable data integration between SpectroMar and national command centers was found critical to ensuring swift information flow and operational responsiveness, while community-based collaboration could further enhance field detection capacity. For future research, it is recommended to conduct empirical evaluations of SpectroMar's long-term performance across different naval zones, focusing on interoperability with existing maritime surveillance systems and its adaptive capability in dynamic conflict or disaster scenarios.

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