

Vol. 5, No. 3, March 2024 E-ISSN: 2723-6692 P-ISSN: 2723-6595

http://jiss.publikasiindonesia.id/

# Regulatory Implications of The Public Financial Management Framework in Indonesia

# Tirton Nefianto, Ayu Larasati

Universitas Esa Unggul Jakarta, Indonesia E-mail: <a href="mailto:nefianto.tirton@esaunggul.ac.id">nefianto.tirton@esaunggul.ac.id</a>, <a href="mailto:ayu.lr@esaunggul.ac.id">ayu.lr@esaunggul.ac.id</a></a>
Correspondence: <a href="mailto:nefianto.tirton@esaunggul.ac.id">nefianto.tirton@esaunggul.ac.id</a>\*

KEYWORDS	ABSTRACT
Public Financial	Public Financial Management a set of laws, rules, and standards is
Management; Services	an important part of regulating the systems and processes used by
Delivery; Framework	each sovereign state and local government, to mobilize revenue,
	allocate public funds, conduct public spending, and budget audits.
	The purpose of public financial management itself is to increase
	efficiency and transparency in the use of public resources and
	eliminate the inefficiency of public resources. The regulatory
	framework for Public Financial Management can carry out
	analytical and critical practices in helping to facilitate services
	efficiently and effectively. This article uses a qualitative method
	with a descriptive approach to describe or analyze a research result
	but is not used to make a broader conclusion. Analysis and
	Discussion The Government of Indonesia is aware that there are
	regulations governing budgeting, although some of them do not
	understand and study these documents comprehensively. The
	regulatory framework governing fund management influences
	service delivery. In conclusion, the regulatory framework explains
	how public budgets are used to provide better services. The
	regulation is designed to help to reduce budget waste and prevent
	corruption.
	Attribution-ShareAlike 4.0 International (CC BY-SA 4.0)

#### 1. Introduction

The need for regulation in the context of a work that is used to be able to operate various systems becomes an important thing in all human interactions, both at the personal level and the organizational level (Maina, 2019); (Dallat, Salmon, & Goode, 2019). Management and budget audit (ICPAK, 2017). Based on the opinion of ICPAK the purpose of public financial management itself is to increase efficiency and transparency in the use of public resources and eliminate inefficiencies in public resources (Kulova, 2021). Found indications stating that the interaction of several components of Public Financial Management is within their scope and the delivery of services that require regulation and supervision (Isaksen & Andersson, 2002); (Jordaan, 2013).

Lynn Jr, Heinrich, & Hill (2001) argue that if a framework regulation consists of various governance issues such as laws, rules, court decisions, and administrative practices as a form of Public Financial Management practice there are also limitations in terms of delivering a public service. Another opinion with the same argument (Ohman, 2012) says that a framework regulation that relies on law describes the existence of legal conditions that must be met. Ohman added that a legal requirement must be complemented by policies, benchmarks, guidelines, and sanctions against those who violate a provision. Therefore, the various explanations above can be concluded that legislation, guidelines, regulations, policies, benchmarks, and penalties for violators are the most important things in drafting regulations against the Public Financial Management framework.

The regulation of the Public Financial Management framework can carry out analytical and critical practices in helping to facilitate services efficiently and effectively. The need for the facet of resource management can be handled strictly, institutionally, and aimed at improving the performance of efficient functions (Simson, Sharma, & Aziz, 2011). For example, oversight is required by relevant bodies such as the ombudsman as well as other state bodies that can apply sanctions such as courts and audit bodies for abuse of their power in public finances. In budgeting must be presented to the public, and at the same time, the government can see the structure that must be improved in the payment system, accounting system, and audit system (Prakash, 2015); (Kopits, 2011) further explained that there is active supervision carried out by parliamentary institutions, and the position of auditors must be independent and protected by the constitution.

The desire of the government to shift the decentralized power structure and the degree of autonomy in public administration and government can increase the effectiveness of Public Financial Management regulations. Elements that can affect the effectiveness of the regulatory framework according to Santiso (2015) are the political system, constitutional power to change and design budgets, political party dynamics, legislative budgets, research capacity, and relevant accessible information.

In Indonesia, the history of financial management of public organizations dates back to the past. Every public organization, from the time of the kingdom to the present, has a financial manager to ensure the implementation of development in its public organization. Economic development will run smoothly if accompanied by good administration in state financial management. Financial management is carried out on funds collected from the community, including taxes, duties excise, and others. As part of a public organization, the financial function is a function of a public organization that has a vital role in a country. The vital role of the Ministry of Finance is to manage state finances and assist state leaders in the field of state finance and wealth. Therefore, the Ministry of Finance is said to be the guardian of the country's finances.

The focus of discussion in this study is the influence of public financial regulation practices on service delivery. This research is expected to contribute ideas on how the influence of public financial regulation practices on service delivery in Indonesia.

The purpose of this study is to analyze public financial regulatory practices and their impact on service delivery, particularly in Indonesia. This research aims to understand how various aspects of public financial regulation practices, such as laws, policies, guidance, and sanctions, affect the efficiency and effectiveness of public service delivery. The benefit of this research is that it provides

a better understanding of the importance of public financial regulation practices in improving transparency, efficiency, and accountability in public resource management. In addition, this research is expected to provide policy recommendations that can be used by the government and related institutions to improve public financial management and the quality of public services in Indonesia.

#### 2. Materials and Methods

The type of research used by the library (Library Research), namely theories taken from literature data and then studied and examined in obtaining conceptions to obtain objective results. The content approach is an approach to reconstructing systematically, accurately, and objectively, in this study this approach is used. Data collection techniques in this study are library techniques, namely looking for data about things such as books, notes, minutes, newspapers, agendas, and so on.

#### 3. Result and Discussion

## **Public Financial Management**

Public Financial Management is concerned with aspects of resource mobilization and expenditure management in the public sector (Shaikh & Naeem, 2017). Public financial management can be defined as a system for generating and controlling public financial resources for effective and efficient public services (Bastian, 2021); (Dekrita, 2021).

Public financial management includes planning and budgeting, accounting and reporting, internal control, auditing, and external supervision, among others to increase the availability of benefits to the largest number of citizens; supporting good governance; and facilitating the achievement of 3 budget objectives: fiscal aggregate discipline, effective allocation of resources for priority and efficient services (Hamid, 2013). Premchand and Appah in Hamid (2013) see public financial management as a link between people's aspirations with resources, the present/present, and the future.

Public financial management can also be interpreted as the administration of funds used to provide public services (Wibowo, 2020). This depends on the level of the government and the particular nation, for example in country A the public service fund revolves around the provision of water and sewage services in the city for the national health plan, while in country B the provision and sewage services have not used public funds, even the government in country B has not regulated it properly. Public financial management is a specialized field within the larger discipline of financial management, focused on delivering services as effectively and efficiently as possible to maximize benefits to society. Specialists or experts in specific areas may participate directly in the administration of institutions, regulatory development, policy development, and enforcement of regulatory frameworks used to control public spending.

Financial management in public organizations is crucial. Because the public sector is unlike the private sector, it has a moral sentiment and responsibility to provide various segments of the economy, including assistance to the underprivileged. Therefore, the role of the public sector becomes significant. Spending on public services and public goods accounts for more than one-third of GDP in most countries. Therefore, the affairs and expectations of public sector services are very high, so the

management of public funds must be able to hold and maintain careful examination or observation from all quarters.

Public financial management is also related to the laws, organizations, systems, and procedures available so that the government can guarantee and use resources effectively, efficiently, and transparently. Public financial management includes tax and other government revenues, loans, and debt management, with a primary focus on expenditure management, particularly in the context of public budgeting.

The above definition is relatively broadly defined, but it looks appropriate because public financial management is linked to many large aspects of macroeconomic management and its microeconomic basis. Traditional approaches that focus solely on public expenditure management seem too narrow, ignoring issues such as fiscal risk analysis, public debt management, accounting of government assets and liabilities (including long-term social obligations), and organizing and management of finance ministries and other central government financial institutions.

Sound public financial management is essential for the achievement of the objectives of the public sector through its role in improving the quality of public service outcomes; operational and strategic decision-making; long-term sustainability of public services; building public confidence in public sector performance; and ensuring efficient and effective use of public funds. Optimal public financial management will feature flexibility that allows the targeted sector to adjust easily and in the desired manner by inducing public sector change.

A strong Public Financial Management system is an important aspect of the institutional framework for an effective state, where:

Effective public service delivery is closely related to poverty alleviation and the growth of an accountable Public Financial Management System tends to provide more effective and fair services and regulate markets more efficiently and fairly.

A key element of statehood is the ability of a fair, efficient, and responsible tax system. This is a fundamental characteristic of inclusive institutions of countries, which generate trust, encourage innovative energy, and enable societies to thrive.

# Regulation of Public Financial Management Framework in Indonesia Regulatory Availability of Public Financial Management Framework

Public officials' knowledge of the regulation of the public financial management framework 60.5 percent are aware of the regulations or laws governing financial management in Indonesia. The results show that the Government of Indonesia has laws and legislative instruments that are used and relevant to decentralize other institutions aimed at regulating public budget management. The Indonesian government is aware of these laws and regulations are aware of the regulations governing budgeting even though some of them have not understood and studied these documents comprehensively. Each government has regulations governing its specific jurisdictions and activities. However, the results show that many of the Indonesian government's Bylaws are not updated. So here it is clear that there needs to be a review and update of the content of their ART. Even they don't have strong enforcement clauses to support their performance. In addition, the public must also be given socialization about what are the contents of regulations and the relationship with public

financial management that affects the provision of services. Regulatory frameworks alone are not sufficient to provide an effective service, but compliance with designed regulations makes it important. Thus, in the regulation of effective public financial management, there is a guide or guidance to be directed by the New Public Management paradigm.

### The Relationship Between Framework Regulation and Service Delivery

Citing research from Fachrudin (2022) said that legislative bodies should be able to play a supervisory role in public financial management by ensuring that they have the right regulations and systems on how to direct the management of public funds to prevent corruption and misuse of budgets. In cases such as corruption, bribery, and misuse of public budgets, the judiciary can play a role in imposing appropriate penalties if those who participate in the management of public funds are found guilty. Thus, the impact on public accountability in the role so that it can be ensured that public finances are implemented by the public interest.

Furthermore, regulations can help prevent budget waste and corruption. Research Carney (2011) on the level of compliance in carrying out regulations and the punishment given to those who do not comply with the rules set. Thus, the impact will be seen in regulations designed to help control the misuse and waste of public budgets. That framework regulations are enforced through sanctions and penalties against them. When the application of framework regulations is established due to noncompliance with the drafted regulations, a sanction action must be given to perpetrators of budget abuse. If this is done, the impact of this is an action in enforcing regulations to manage public finances that provide a deterrent effect to the perpetrators of course (Muhammad, Bekti, & Sugandi, 2020).

#### 4. Conclusion

The conclusion that can be drawn is that the regulation of the public financial management framework affects the services provided by the Government of Indonesia. However, the study found that regulatory public financial management frameworks have a positive but not significant effect on delivering services. There are legislative instruments regulating decentralization and financial management in each institution. Framework regulations explain how public budgets are used to deliver better services. The regulation is designed to help reduce budget waste and prevent corruption. Most public officials know about the laws governing the management of funds. The existence of these framework regulations has little effect on service delivery because they are not enforced appropriately. Regulations have not been able to deal firmly with the environment of officials found to be involved in acts of corruption which is the main cause of poor services provided less than optimal. Various existing rules need to be reviewed and updated. The community needs socialization about bylaws related to public fund management oriented to public services.

# 5. References

- Bastian, Indra. (2021). Manajemen Keuangan Publik. Penerbit Andi.
- Carney, Marie. (2011). Influence of organizational culture on quality healthcare delivery. *International Journal of Health Care Quality Assurance*, 24(7), 523–539.
- Dallat, Clare, Salmon, Paul M., & Goode, Natassia. (2019). Risky systems versus risky people: To what extent do risk assessment methods consider the systems approach to accident causation? A review of the literature. *Safety Science*, *119*, 266–279.
- Dekrita, Yosefina Andia. (2021). Kinerja keuangan rumah sakit badan layanan umum daerah: tinjauan manajemen kas, piutang, modal kerja, hutang, dan sumber daya manusia. Penerbit NEM.
- Fachrudin, Achmad. (2022). Oligarki Demokrasi dan Konglomerasi Media Massa. Pustaka Literasindo. Hamid, K. T. (2013). Good Governance and New Public Sector Financial Management Reform in Nigeria. Diakses dari https://www.academia.edu/3710205/Good\_Governance\_and\_New ....
- ICPAK. (2017). Public Financial Management ( PFM ) Conference PFM Reforms In Africa April 2017 Agenda. =.
- Isaksen, Jan, & Andersson, Göran. (2002). Best practice in capacity building in public finance management in Africa. Experiences of NORAD and SIDA. *CMI Report*, 2002(16).
- Jordaan, Johan. (2013). *Public financial performance management in South Africa: A conceptual approach*. University of Pretoria.
- Kopits, George. (2011). Independent fiscal institutions: developing good practices. *OECD Journal on Budgeting*, *11*(3), 1–18.
- Kulova, David M. (2021). *Influence of financial management reforms on public expenditures in the county governments of the western region of Kenya*. Kca University.
- Lynn Jr, Laurence E., Heinrich, Carolyn J., & Hill, Carolyn J. (2001). *Improving governance: A new logic for empirical research*. Georgetown University Press.
- Maina, Patrick Wambugu. (2019). *Determinants of Integrated Financial Management Information System Implementation, in the National Government Departments in Meru County.* KeMU.
- Muhammad, Fahri Juarsa, Bekti, Herijanto, & Sugandi, Yogi Suprayogi. (2020). Implikasi Peraturan Kerangka Kerja Manajemen Keuangan Publik Pada Penyediaan Layanan Refleksi Majelis Distrik Negara Ghana. *Jurnal Ilmiah, Administrasi Publik, 5*(1).
- Ohman, Magnus. (2012). Political finance regulations around the world. *An Overview Of The International IDEA Database. International Institute For Democracy And Electoral Assistance.*
- Prakash, Gyan. (2015). Steering healthcare service delivery: a regulatory perspective. *International Journal of Health Care Quality Assurance*, 28(2), 173–192.
- Santiso, Carlos. (2015). Why did budget accountability fail? The elusive links between parliaments and audit agencies in the oversight of the budget. *Brazilian Journal of Political Economy*, *35*, 601–621.
- Shaikh, Arsalan, & Naeem, Nida. (2017). An introduction to public financial management.
- Simson, Rebecca, Sharma, Natasha, & Aziz, Imran. (2011). A guide to public financial management literature. *London, Overseas Development Institute*.
- Wibowo, Agus. (2020). Manajemen keuangan. Penerbit Yayasan Prima Agus Teknik, 1-324.